

MISSOURI BOTANICAL GARDEN
CONSOLIDATED FINANCIAL STATEMENTS
AND
SUPPLEMENTARY INFORMATION
Years Ended September 30, 2025 and 2024

MISSOURI BOTANICAL GARDEN

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees
Missouri Botanical Garden

Opinion

We have audited the accompanying consolidated financial statements of the Missouri Botanical Garden, a perpetual not-for-profit trust established in 1889 by Henry Shaw and authorized by the General Assembly of the State of Missouri, and Subsidiary (the Garden), which comprise the consolidated statements of financial position as of September 30, 2025 and 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Garden as of September 30, 2025 and 2024, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Garden and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Garden's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Garden's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Garden's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary schedules on pages 29 through 31 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 12, 2026, on our consideration of the Garden's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Garden's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Garden's internal control over financial reporting and compliance.

Other Information Included in the Garden's Annual Report

Management is responsible for the other information included in the Garden's annual report. The other information comprises managements statement, program report and accomplishments, and condensed 2024 financial results but it does not include the full financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance on it.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

The logo for UHY LLP, featuring the letters 'UHY' in a large, stylized, cursive font, with 'LLP' in a smaller, simpler font to the right.

St. Louis, Missouri
March 12, 2026

**MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

	September 30,	
	2025	2024
ASSETS		
Cash and cash equivalents	\$ 4,320,192	\$ 7,153,669
Restricted cash	11,191,044	5,991,211
Grants receivable	760,391	1,138,856
Contributions receivable, net	11,815,837	15,922,992
Other receivables	3,844,387	5,248,334
Inventories, prepayments and other assets	3,404,095	2,745,671
Investments	235,658,033	216,843,067
Property and equipment, net of accumulated depreciation	<u>151,558,889</u>	<u>152,120,297</u>
Total assets	<u>\$ 422,552,868</u>	<u>\$ 407,164,097</u>
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued liabilities	\$ 5,738,133	\$ 5,058,676
Contract liabilities	658,707	637,733
Liability for gift annuity payments	<u>738,050</u>	<u>1,207,005</u>
Total liabilities	<u>7,134,890</u>	<u>6,903,414</u>
NET ASSETS		
Without donor restrictions		
General operating - undesignated	<u>2,359,257</u>	<u>3,244,193</u>
Board-designated -		
Operating	8,269,826	6,853,522
Capital projects	156,157,543	157,042,698
Endowment funds	<u>22,861,808</u>	<u>21,219,871</u>
Total board-designated	<u>187,289,177</u>	<u>185,116,091</u>
Total without donor restrictions	189,648,434	188,360,284
With donor restrictions	<u>225,769,544</u>	<u>211,900,399</u>
Total net assets	<u>415,417,978</u>	<u>400,260,683</u>
Total liabilities and net assets	<u>\$ 422,552,868</u>	<u>\$ 407,164,097</u>

See notes to consolidated financial statements.

MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENT OF ACTIVITIES
Year Ended September 30, 2025

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
PUBLIC SUPPORT AND REVENUES			
Botanical Garden Subdistrict	\$ 14,054,926	\$ -	\$ 14,054,926
Contributions	6,822,057	8,623,276	15,445,333
Memberships	5,694,027	-	5,694,027
Bequests	1,567,647	-	1,567,647
Contributions of nonfinancial assets	206,114	-	206,114
Admissions	6,851,334	-	6,851,334
Grants and contracts	-	7,640,116	7,640,116
Education	440,785	-	440,785
Retail shops	2,514,552	-	2,514,552
Property rentals	469,097	-	469,097
Net investment return	514,896	21,062,100	21,576,996
Other	2,408,381	990	2,409,371
Net assets released from restrictions	<u>23,457,990</u>	<u>(23,457,990)</u>	<u>-</u>
Total public support and revenues	<u>65,001,806</u>	<u>13,868,492</u>	<u>78,870,298</u>
EXPENSES			
Program services			
Science and conservation	17,232,131	-	17,232,131
Horticulture	15,620,703	-	15,620,703
Education and sustainability	6,375,694	-	6,375,694
Other	<u>10,769,440</u>	<u>-</u>	<u>10,769,440</u>
Total program services	<u>49,997,968</u>	<u>-</u>	<u>49,997,968</u>
Supporting services			
Management and general	11,124,031	-	11,124,031
Fundraising	<u>2,347,194</u>	<u>-</u>	<u>2,347,194</u>
Total supporting services	<u>13,471,225</u>	<u>-</u>	<u>13,471,225</u>
Total expenses	<u>63,469,193</u>	<u>-</u>	<u>63,469,193</u>
CHANGES IN NET ASSETS FROM OPERATIONS	<u>1,532,613</u>	<u>13,868,492</u>	<u>15,401,105</u>
NON OPERATING ACTIVITIES			
Transfer of funds	(244,463)	244,463	-
Change in value of annuity agreements	<u>-</u>	<u>(243,810)</u>	<u>(243,810)</u>
Changes in net assets from non operating activities	<u>(244,463)</u>	<u>653</u>	<u>(243,810)</u>
CHANGES IN NET ASSETS	1,288,150	13,869,145	15,157,295
NET ASSETS - BEGINNING OF YEAR	<u>188,360,284</u>	<u>211,900,399</u>	<u>400,260,683</u>
NET ASSETS - END OF YEAR	<u>\$ 189,648,434</u>	<u>\$ 225,769,544</u>	<u>\$ 415,417,978</u>

See notes to consolidated financial statements.

MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENT OF ACTIVITIES
Year Ended September 30, 2024

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
PUBLIC SUPPORT AND REVENUES			
Botanical Garden Subdistrict	\$ 13,645,560	\$ -	\$ 13,645,560
Contributions	9,444,447	7,161,339	16,605,786
Memberships	5,780,008	-	5,780,008
Bequests	324,096	5,096	329,192
Contributions of nonfinancial assets	310,064	-	310,064
Admissions	7,057,483	-	7,057,483
Grants and contracts	-	22,692,102	22,692,102
Education	349,777	-	349,777
Retail shops	2,488,041	-	2,488,041
Property rentals	494,527	-	494,527
Net investment return	321,192	35,441,201	35,762,393
Other	1,824,728	4,595	1,829,323
Net assets released from restrictions	<u>22,099,730</u>	<u>(22,099,730)</u>	<u>-</u>
Total public support and revenues	<u>64,139,653</u>	<u>43,204,603</u>	<u>107,344,256</u>
EXPENSES			
Program services			
Science and conservation	15,278,322	-	15,278,322
Horticulture	15,957,113	-	15,957,113
Education and sustainability	6,348,690	-	6,348,690
Other	<u>9,396,486</u>	<u>-</u>	<u>9,396,486</u>
Total program services	<u>46,980,611</u>	<u>-</u>	<u>46,980,611</u>
Supporting services			
Management and general	10,877,835	-	10,877,835
Fundraising	<u>2,287,844</u>	<u>-</u>	<u>2,287,844</u>
Total supporting services	<u>13,165,679</u>	<u>-</u>	<u>13,165,679</u>
Total expenses	<u>60,146,290</u>	<u>-</u>	<u>60,146,290</u>
CHANGES IN NET ASSETS FROM OPERATIONS	<u>3,993,363</u>	<u>43,204,603</u>	<u>47,197,966</u>
NON OPERATING ACTIVITIES			
Transfer of funds	(93,429)	93,429	-
Change in value of annuity agreements	<u>-</u>	<u>(92,829)</u>	<u>(92,829)</u>
Changes in net assets from non operating activities	<u>(93,429)</u>	<u>600</u>	<u>(92,829)</u>
CHANGES IN NET ASSETS	3,899,934	43,205,203	47,105,137
NET ASSETS - BEGINNING OF YEAR	<u>184,460,350</u>	<u>168,695,196</u>	<u>353,155,546</u>
NET ASSETS - END OF YEAR	<u>\$ 188,360,284</u>	<u>\$ 211,900,399</u>	<u>\$ 400,260,683</u>

See notes to consolidated financial statements.

MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
Year Ended September 30, 2025

	Program Services				Total Program Services	Supporting Services			Total
	Science and Conservation	Horticulture	Education and Sustainability	Other		Management and General	Fundraising	Total Supporting Services	
Salaries and Wages	\$ 7,832,759	\$ 7,328,835	\$ 3,833,552	\$ 3,550,514	\$ 22,545,660	\$ 4,682,440	\$ 1,252,783	\$ 5,935,223	\$ 28,480,883
Employee Benefits and Taxes	<u>2,078,056</u>	<u>1,969,547</u>	<u>977,165</u>	<u>874,652</u>	<u>5,899,420</u>	<u>951,362</u>	<u>225,758</u>	<u>1,177,120</u>	<u>7,076,540</u>
Total Compensation	9,910,815	9,298,382	4,810,717	4,425,166	28,445,080	5,633,802	1,478,541	7,112,343	35,557,423
Professional Services and Fees	2,700,069	756,065	464,362	1,649,136	5,569,632	1,366,618	101,748	1,468,366	7,037,998
Advertising and Promotion	93,794	-	444	1,546	95,784	604,745	21,251	625,996	721,780
Office Expenses	1,189,910	1,091,578	385,903	567,213	3,234,604	987,557	204,795	1,192,352	4,426,956
Utilities and Occupancy Costs	387,379	552,205	58,180	515,378	1,513,142	163,215	19,038	182,253	1,695,395
Travel, Conferences and Meetings	650,340	46,797	57,566	31,301	786,004	83,123	1,288	84,411	870,415
Depreciation and amortization	1,305,272	2,948,027	308,495	1,502,966	6,064,760	458,156	64,197	522,353	6,587,113
Insurance	155,597	136,884	52,042	112,100	456,623	830,120	14,777	844,897	1,301,520
Cost of Goods Sold	-	10,986	959	1,049,957	1,061,902	23,040	-	23,040	1,084,942
Other Expenses	<u>838,955</u>	<u>779,779</u>	<u>237,026</u>	<u>914,677</u>	<u>2,770,437</u>	<u>973,655</u>	<u>441,559</u>	<u>1,415,214</u>	<u>4,185,651</u>
TOTAL EXPENSES	<u>\$ 17,232,131</u>	<u>\$ 15,620,703</u>	<u>\$ 6,375,694</u>	<u>\$ 10,769,440</u>	<u>\$ 49,997,968</u>	<u>\$ 11,124,031</u>	<u>\$ 2,347,194</u>	<u>\$ 13,471,225</u>	<u>\$ 63,469,193</u>

MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
Year Ended September 30, 2024

	Program Services				Total Program Services	Supporting Services			Total
	Science and Conservation	Horticulture	Education and Sustainability	Other		Management and General	Fundraising	Total Supporting Services	
Salaries and Wages	\$ 7,147,060	\$ 7,277,255	\$ 3,857,436	\$ 3,217,880	\$ 21,499,631	\$ 4,385,548	\$ 1,227,967	\$ 5,613,515	\$ 27,113,146
Employee Benefits and Taxes	1,768,012	1,833,418	956,433	734,189	5,292,052	779,569	204,597	984,166	6,276,218
Total Compensation	8,915,072	9,110,673	4,813,869	3,952,069	26,791,683	5,165,117	1,432,564	6,597,681	33,389,364
Professional Services and Fees	2,103,626	812,702	374,600	1,564,261	4,855,189	2,359,928	118,462	2,478,390	7,333,579
Advertising and Promotion	1,993	28	737	1,544	4,302	478,066	31,448	509,514	513,816
Office Expenses	899,984	1,085,184	383,241	440,059	2,808,468	995,952	170,959	1,166,911	3,975,379
Utilities and Occupancy Costs	520,203	642,828	129,809	242,426	1,535,266	157,026	26,027	183,053	1,718,319
Travel, Conferences and Meetings	644,637	103,646	57,538	27,601	833,422	93,039	55,144	148,183	981,605
Depreciation	1,267,272	3,212,989	290,390	1,132,657	5,903,308	392,780	63,915	456,695	6,360,003
Insurance	206,225	236,601	57,586	141,065	641,477	382,631	16,887	399,518	1,040,995
Cost of Goods Sold	-	8,403	2,014	1,042,189	1,052,606	12,149	-	12,149	1,064,755
Other Expenses	719,310	744,059	238,906	852,615	2,554,890	841,147	372,438	1,213,585	3,768,475
TOTAL EXPENSES	\$ 15,278,322	\$ 15,957,113	\$ 6,348,690	\$ 9,396,486	\$ 46,980,611	\$ 10,877,835	\$ 2,287,844	\$ 13,165,679	\$ 60,146,290

MISSOURI BOTANICAL GARDEN
CONSOLIDATED STATEMENTS OF CASH FLOWS

	<u>Years Ended September,</u>	
	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATIONS		
Changes in net assets	\$ 15,157,295	\$ 47,105,137
Adjustments to reconcile changes in net assets to net cash provided by operating activities		
Depreciation and amortization	6,587,113	6,360,003
Net realized and unrealized gains on investments	(19,248,782)	(33,531,250)
Contributions restricted for capital projects and endowments	(2,174,647)	(6,540,958)
Change in operating assets and liabilities-		
Receivables	3,166,693	(8,771,260)
Inventories, prepayments and other assets	(765,349)	(850,183)
Accounts payable and accrued liabilities	513,707	360,254
Contract liabilities	20,974	(387,502)
Liability for gift annuity payments	(468,955)	(3,519)
Net cash provided by operating activities	<u>2,788,049</u>	<u>3,740,722</u>
INVESTING ACTIVITIES		
Proceeds from sales of investments	14,800,486	18,382,108
Purchases of investments	(14,366,670)	(16,506,645)
Purchases of property and equipment	(5,753,030)	(5,621,477)
Net cash used by investing activities	<u>(5,319,214)</u>	<u>(3,746,014)</u>
FINANCING ACTIVITIES		
Collection of contributions restricted for capital projects and endowments	<u>4,897,521</u>	<u>8,743,564</u>
Net cash provided by financing activities	<u>4,897,521</u>	<u>8,743,564</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	2,366,356	8,738,272
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, Beginning	<u>13,144,880</u>	<u>4,406,608</u>
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, Ending	<u>\$ 15,511,236</u>	<u>\$ 13,144,880</u>
NON-CASH OPERATING AND FINANCING ACTIVITIES		
Capital items acquired through accounts payable and accrued expenses	<u>\$ 475,750</u>	<u>\$ 310,000</u>
Changes in restricted contributions receivable for		
Capital projects	<u>\$ (2,732,874)</u>	<u>\$ (2,200,286)</u>
Endowments	<u>\$ 10,000</u>	<u>\$ -</u>

See notes to consolidated financial statements.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Garden Operations

The Missouri Botanical Garden (the Garden) was founded by Henry Shaw in 1859 and is operated as a Missouri charitable trust formed in 1889, pursuant to his will, serving as a center for research, education and horticultural display. Its mission is to discover and share knowledge about plants and their environment in order to preserve and enrich life. The Garden is funded through public contributions, local and federal grants, investment income, membership and admission fees, retail shop revenue and revenue from botanical services provided to the public and funded by the Botanical Garden Subdistrict of the Metropolitan Zoological Park and Museum District of the City of St. Louis and St. Louis County (the Botanical Garden Subdistrict). The Garden is a tax exempt 501(c)(3) organization under the Internal Revenue Code.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Garden and its wholly-owned subsidiary, MBG Properties, Inc. All significant inter-organization transactions and balances have been eliminated in consolidation.

Basis of Presentation

The financial statements of the Garden have been prepared on the accrual basis and in accordance with U.S. generally accepted accounting principles (U.S. GAAP), which require the Garden to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets Without Donor Restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Garden's management and Board of Trustees (Board). From time to time, the Board designates a portion of net assets without donor restrictions for specified purposes which make them unavailable for use at management's discretion including:

- Operating - endowment spending appropriation for specific projects
- Capital Projects - net property and equipment less uncanceled fundraising costs
- Endowment Funds - investment fair value of board-designated endowments

Net Assets With Donor Restrictions: Net assets that are subject to donor and grantor-imposed restrictions. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Garden or by the passage of time. Other donor restrictions will never lapse, thus requiring that the funds be retained permanently.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair Value Measurements

The fair value of financial instruments including cash, cash equivalents, and restricted cash, grants, contributions and other receivables, inventories, prepayments and other assets, accounts payable and accrued liabilities, and contract liabilities approximate carrying value due to the short-term nature of these accounts.

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The Garden determines the fair values of its financial instruments based on the fair value hierarchy established which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. There are three levels of inputs that may be used to measure fair value:

- Level 1: financial instruments are valued based on quoted prices in active markets for identical assets or liabilities.
- Level 2: financial instruments are valued using quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data of substantially the full term of the assets or liabilities.
- Level 3: financial instruments are valued using pricing models, discounted cash flow methodologies or similar techniques and at least one significant model assumption or input is unobservable and when determination of the fair value requires significant management judgment or estimation.

There were no triggering events that required fair value measurements of the Garden's nonfinancial assets and liabilities at September 30, 2025 and 2024.

Cash and Cash Equivalents and Restricted Cash

Cash and cash equivalents consist of demand deposits held in banks, overnight repurchase agreements, and certificates of deposit with original maturities of three months or less. Short-term commercial paper, liquid securities and money market funds are included in investments.

Restricted cash is limited in use to payment of costs associated with the donor designated projects.

Grants Receivable

Grants receivable consist of amounts due to the Garden related to the work performed under non-exchange grant and contract agreements. Management writes off receivables when it determines that an amount will not be collected and considers all grants receivable at September 30, 2025 and 2024 to be collectible. Accordingly, no allowance for uncollectible grants receivable has been reflected in the consolidated financial statements.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions Receivable

Legally enforceable pledges are recorded as receivables in the year made. Pledges for support of current operations are recorded as general operating support without restrictions. Pledges made and received beyond one year are discounted to the present value of estimated future cash flows using a risk-adjusted discount rate equal to the 30-year Treasury Bond rate at the pledge date (ranging from 2.08% to 4.73% at September 30, 2025). The initially recorded fair value is considered a Level 2 fair value approach. For pledges made and received within one year, the net realizable value is a reasonable estimate of the fair value. Amortization of the discount is included in contribution revenue. If restricted by a donor for endowment, the amount is reported as revenue in the with donor restrictions net asset class. If restricted by a donor for particular purposes or for capital acquisition, the amount is reported as revenue in donor restrictions net asset class until its spent for restricted purposes or the asset is placed in service. Conditional pledges receivable are not included as support until the conditions are substantially met. Management writes off receivables when it determines that an amount will not be collected and considers all pledges receivable at September 30, 2025 and 2024 to be collectible. Accordingly, no allowance for uncollectible pledges receivable has been reflected in the consolidated financial statements.

Other Receivables

Other receivables consist primarily of receivables from the Botanical Garden Subdistrict and accrued interest. The Garden adopted the practical expedient under ASU 2025-05, Financial Instruments—Credit Losses which allows the Garden to evaluate accounts receivable reserve based upon current conditions at the balance-sheet date and they do not need to build out full forward-looking macroeconomic forecasts for current receivables. As the Garden's receivables portfolio is relatively homogeneous in risk characteristics, they are using one overall historical loss rate for all receivables based upon:

- Disaggregation (e.g., by aging buckets) would not result in materially different conclusions.
- The overall historical loss experience is representative of expected losses on all receivables.
- They determine no qualitative adjustments are needed (e.g., for customer concentration, current economic conditions, or industry trends).

Management has evaluated the receivables outstanding as of September 30, 2025 and 2024 and has determined that no allowance for credit losses is necessary.

Inventories

Inventories are stated at the lower of cost or net realizable value. Net realizable value is based on the selling price of inventories. Cost is determined using the average cost method. For scientific publications, the cost of inventory includes layout, printing, and applicable freight costs.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments

Purchased investments are carried at fair value. Contributed securities are stated at their fair value on the date of receipt using a Level 1, 2 or 3 fair value approach depending on the type of contributed security. It is the policy of the Garden to sell all contributed securities as soon as they are received. Net investment return is reported in the consolidated statements of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less investment management and custodial fees. Gains or losses on sales of investments are determined on a specific cost identification method. Unrealized gains and losses are determined based on year-end fair value fluctuations.

Property and Equipment

Property and equipment are recorded at cost, if purchased, or at estimated fair market value on the date of receipt, if donated. Expenditures greater than \$5,000 for vehicles and \$15,000 for non-vehicles are reviewed for capitalization. Expenditures for repairs and maintenance are charged to expense as incurred, and additions and improvements that significantly extend the lives of assets are capitalized.

Depreciation and amortization is provided on a straight-line basis over the following useful lives:

	<u>Years</u>
Building, Gardens and Other Structures	10 - 45
Furniture, Office and Data Processing Equipment	3 - 15
Other	3 - 15

Collections

The Garden’s collections include living plants, herbarium specimens, art objects, books, and prints. The Garden has not capitalized the collections that include living plants and herbarium specimens. The Garden’s collections are maintained for public exhibition, education, and research in furtherance of public service rather than for financial gain. Collections are among the most valuable assets of the Garden and are protected, kept unencumbered, cared for, and preserved. Art objects, books and prints are subject to the capitalization policy described previously.

Contract Liabilities

Contract liabilities represent cash received from exchange transactions such as property rentals, memberships, education classes, and grant and contract agreements prior to performance by the Garden. Contract liabilities were \$637,733 and \$1,025,235 as of October 1, 2024 and 2023, respectively.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Gift Annuities

The Garden has certain arrangements with donors in which the donor contributes assets in exchange for a promise of fixed payments for a specified period of time to a designated party. At the time of the donation, the assets received are held by the Garden as part of its general assets; a liability is recorded and measured at the present value which is a Level 2 fair value approach, using discount rates ranging from 3.00% to 6.75% as of September 30, 2025 and 2024. The fair value of gift annuity assets is \$738,050 and \$1,231,001 at September 30, 2025 and 2024, respectively. Net appreciation totaled \$31,904 and \$44,189 for the years ended September 30, 2025 and 2024, respectively.

The obligations under these agreements are adjusted over the term of the agreement for changes in the fair value of assets, accretion of the discount, and other changes in estimates of future benefits. The assets are included in the Garden's investment portfolio.

Revenue Recognition

The Garden records contributions when received as with or without donor restrictions, depending on the existence and/or nature of any donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished net assets with donor restrictions are reclassified to net assets without donor restrictions-board designated in the consolidated statements of activities.

Bequests are recognized at the time the probate court declares the donor's will valid, unless there are conditions or uncertain events surrounding the bequest. In those circumstances, the transaction is recorded at the time the cash is received. Bequests are recorded as net assets with or without donor restrictions, depending on the existence and/or nature of any donor restrictions.

The Garden reports gifts of property and equipment as net assets without restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as with donor restrictions. The Garden reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Revenue Recognition for Contracts with Customers

The Garden's revenue streams under contracts with customers are comprised of membership dues, admissions and retail shops, contracts, education, and property rentals.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition for Contracts with Customers (Continued)

For each revenue stream identified above, revenue recognition is subject to the completion of performance obligations. For each contract with a customer, the Garden determines whether the performance obligations in the contracts are distinct or should be bundled. Factors to be considered include the pattern of transfer, whether visitors or participants (customers) can benefit from the resources, and whether the resources are readily available. The Garden also performs an analysis to determine if membership dues constitute separate performance obligations. The Garden's revenue is recognized when a given performance obligation is satisfied, either over a period of time or at a given point in time. The Garden recognizes revenue over a period of time if the customer receives and consumes the benefit that the Garden provided, or if the Garden's performance does not create an asset with an alternative use, and has an enforceable right to payment for the performance.

The revenue is recognized at a given point in time when the control of the goods or service is transferred to the customer and when the customer can direct its use and obtain substantial benefit from the goods.

The transaction price is calculated as the amount of consideration to which the Garden expects to be entitled (such as merchant price, event agreements, price of membership and course fees set in advance). In some situations (such as course fees for education programs, memberships, or room rental), the Garden bills customers and collects cash prior to the satisfaction of the performance obligation, which results in the Garden recognizing contract liabilities upon receipt of payment.

The following explains the performance obligations related to each revenue stream and how they are recognized.

Membership Dues - The Garden earns dues from its members for memberships that are earned over the course of one year, representing the period over which the Garden satisfies the performance obligation. Membership dues are recorded both as memberships and contributions on the consolidated statement of activities and consist of both contribution and exchange revenue. For the years ended September 30, 2025, and 2024, respectively, \$1,627,511 and \$1,811,598 of the total \$5,694,027 and \$5,780,008, respectively, membership revenue is considered to be exchange revenue and subject to the performance obligations stated above. The remaining membership revenue of \$4,066,516 and \$3,968,410, respectively, is considered contribution revenue and recognized upon receipt. In addition, membership included \$2,998,154 and \$2,763,104 of upper-level membership recognized on receipt and recorded in contribution revenue on the consolidated statement of activities for the years ended September 30, 2025, and 2024, respectively.

Admissions and Retail Shops - The Garden generates revenue from ticket sales and merchandise sales. Ticket sales are recognized at the point in time when the Garden satisfies the performance obligation. Merchandise sales at retail shops are recognized at the point in time when the sale occurs and the visitor takes possession of the item purchased.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition for Contracts with Customers (Continued)

Grants and Contracts - The Garden receives grants and contracts from various sources to fund scientific research, sustainability projects, provide education to the public, as well as other projects. The Garden's grants and contracts revenue stream contains both contribution revenue and exchange revenue. The contribution grants and contracts revenue are either recognized upon receipt if there are no conditions or recognized as conditions are satisfied, typically as costs are incurred. The exchange grants and contracts are reviewed for performance obligations and as the performance obligations are met, revenue is recognized.

Education - The Garden generates revenue from providing educational classes or programs to the public. Revenue is recorded at the time the class or program is held.

Property Rentals - Property rental revenues consist of room rentals for special events on a specified date. The Garden recognizes revenue at the point in time when services are rendered to the customer.

Advertising Expenses

Advertising costs are expensed as incurred and totaled approximately \$517,000 and \$352,000 for the years ended September 30, 2025 and 2024, respectively.

Income Taxes

The Garden is a not-for-profit trust, exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code and none of its present or anticipated future activities are subject to taxation as unrelated business income. MBG Properties, Inc. is exempt from Federal income tax under section 501(c)(2) of the Internal Revenue Code. Therefore, no provision for income taxes has been made in the accompanying consolidated financial statements.

The Garden follows the provisions of ASC 740-10-25, *Income Taxes*, requiring disclosure of uncertain tax positions. There have been no interest or penalties recognized in the consolidated statements of activities nor in the consolidated statements of financial position related to uncertain tax positions. In addition, no tax positions exist for which it is reasonably possible that the total amount of unrecognized tax benefits will significantly increase or decrease within the next 12 months. The Garden evaluates its uncertain tax positions, if any, on a continual basis through review of its policies and procedures, review of its regular tax filings, and discussions with outside experts.

Contributions of Nonfinancial Assets

Volunteers contribute significant amounts of time to program services, administration, and fundraising and development activities; however, the Garden's consolidated financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by generally accepted accounting principles.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions of Nonfinancial Assets (Continued)

The Garden periodically receives donations of services. When donated services (a) create or enhance non-financial assets, or (b) require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation, the value of the donation is recorded as contribution revenue in the period received. There were no donated services during the years ended September 30, 2025 and 2024.

All assets were utilized by the Garden’s programs and supporting services. There were no donor-imposed restrictions associated with the donated assets.

Donated goods are valued at the wholesale prices that would be received for purchasing similar products.

Contributions of nonfinancial assets and their use in programs and other activities are as follows:

	Year Ended September 30, 2025			
	Program Services	Management and General	Fundraising	Total
Program supplies	\$ 169,120	\$ -	\$ -	\$ 169,120
Food and beverage donations	-	-	36,994	36,994
	<u>\$ 169,120</u>	<u>\$ -</u>	<u>\$ 36,994</u>	<u>\$ 206,114</u>
	Year Ended September 30, 2024			
	Program Services	Management and General	Fundraising	Total
Program supplies	\$ 180,367	\$ -	\$ -	\$ 180,367
Art	-	36,100	-	36,100
Food and beverage donations	12,191	-	81,406	93,597
	<u>\$ 192,558</u>	<u>\$ 36,100</u>	<u>\$ 81,406</u>	<u>\$ 310,064</u>

Use of Estimates

The presentation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts and disclosure. Accordingly, actual results could differ from those estimates. Significant management estimates included in the consolidated financial statements relate to the fair value of certain investments, inventory valuation, useful lives of depreciable assets, interests in and obligations under split-interest agreements, and the allocation of common expenses over program functions.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Adopted Accounting Pronouncement

The Garden elected to early adopt the practical expedient in ASU 2025-05, Financial Instruments—Credit Losses (Topic 326), for the measurement of expected credit losses on current accounts receivable and current contract assets arising from revenue transactions within the scope of ASC 606. Under that expedient, the Garden estimates expected credit losses for current receivables using historical loss information that is representative of those balances. The Garden also elected to adopt the related policy to consider collections after the reporting date for current receivables when estimating expected credit losses.

Functional Allocation of Expenses

The costs of providing the various programs and activities and supporting services have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses for the years ended September 30, 2025 and 2024 present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Depreciation, occupancy cost, and other management and general expenses have been allocated to functional classifications based on square footage of facilities. Other management and general expenses have been allocated based on the number of computers or salaries.

Subsequent Events

The Garden has performed a review of events subsequent to the consolidated statement of financial position date through March 12, 2026, the date the consolidated financial statements were available to be issued.

NOTE 2 — LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available within one year of the statement of financial position date for operating expenditure, such as operating expenses, were as follows:

	September 30,	
	2025	2024
Cash and Cash Equivalents*	\$ 3,432,951	\$ 5,620,656
Grants Receivable	760,391	1,138,856
Contributions Receivable, Net	3,535,488	3,047,642
Other Receivables	3,844,387	5,248,334
Upcoming Fiscal Year Endowment Appropriation	<u>7,749,327</u>	<u>7,834,910</u>
Total Financial Assets Available Within One Year	<u>\$ 19,322,544</u>	<u>\$ 22,890,398</u>

* Excludes cash restricted primarily for donor specified projects

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 2 — LIQUIDITY AND AVAILABILITY OF RESOURCES (Continued)

The Garden regularly monitors liquidity to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The Garden has various sources of liquidity at its disposal, including cash and cash equivalents, marketable investments and a line of credit.

Cash in excess of daily requirements is invested in short-term investments and certificates of deposit. To manage unanticipated liquidity needs, the Garden maintains two lines of credit with a commercial bank of \$7,000,000 and \$5,000,000, respectively. There was no balance outstanding at September 30, 2025 and 2024 (Note 8).

Additionally, as of September 30, 2025 and 2024, the Garden had \$22,861,808 and \$21,219,871, respectively, in board designated endowment funds. Although there is no intention to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of the Board’s annual budget approval and appropriation), these amounts could be made available if necessary.

NOTE 3 — CONTRIBUTIONS RECEIVABLE

Contributions receivable are due as follows:

	September 30,	
	2025	2024
Less Than One Year	\$ 4,987,937	\$ 6,044,607
One to Five Years	7,630,242	11,173,934
Pledge Discounts	<u>(802,342)</u>	<u>(1,295,549)</u>
	<u>\$ 11,815,837</u>	<u>\$ 15,922,992</u>

NOTE 4 — INVESTMENTS

Net investment return on the consolidated statements of activities is shown net of investment, custodian, advisory and management fees of \$334,236 and \$338,118 for the years ended September 30, 2025 and 2024, respectively. Included in these fees are amounts paid to a financial institution for which a Trustee is a director. The amounts paid to the financial institution during the years ended September 30, 2025 and 2024 are \$209,329 and \$189,492, respectively. This conflict of interest was approved at the Board meetings held on March 13, 2025 and March 28, 2024, respectively.

Investments are recorded at fair value in the accompanying consolidated statements of financial position (Note 6).

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 4 — INVESTMENTS (Continued)

Investments consist of the following:

	September 30,	
	2025	2024
Equities	\$ 33,970,382	\$ 26,545,066
Bonds	20,312,249	20,449,243
Mutual Funds	72,002,671	66,849,522
Commercial Paper	10,693,334	8,663,859
Real estate funds	18,020,419	16,421,022
Alternative investments	<u>80,658,978</u>	<u>77,914,355</u>
	<u>\$ 235,658,033</u>	<u>\$ 216,843,067</u>

The total cost basis of these investments amounted to \$93,129,196 and \$91,842,334 at September 30, 2025 and 2024, respectively.

NOTE 5 — ENDOWMENT

The Garden’s endowment consists of 35 individual classifications established for a variety of purposes. As required by U.S. GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board has interpreted the state of Missouri enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Garden retains, in perpetuity (a) the original value of initial and subsequent gift amounts (including promises to give at fair value donated to the endowment) and (b) any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time and accumulation is added.

In accordance with UPMIFA, the Garden considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Garden and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation or deflation
- 5) The expected total return from income and the appreciation of investment
- 6) Other resources of the Garden
- 7) The investment policies of the Garden

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 5 — ENDOWMENT (Continued)

As of September 30, 2025 and 2024, the Garden had the following endowment net asset composition by type of fund:

	Without Donor Restrictions	With Donor Restrictions	Total
<u>September 30, 2025</u>			
Board-Designated Endowment Funds	\$ 22,861,808	\$ -	\$ 22,861,808
Donor-Restricted Endowment Funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	86,487,761	86,487,761
Accumulated investment gains	-	<u>113,534,812</u>	<u>113,534,812</u>
	<u>\$ 22,861,808</u>	<u>\$ 200,022,573</u>	<u>\$ 222,884,381</u>
<u>September 30, 2024</u>			
Board-Designated Endowment Funds	\$ 21,219,871	\$ -	\$ 21,219,871
Donor-Restricted Endowment Funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	85,861,295	85,861,295
Accumulated investment gains	-	<u>100,425,734</u>	<u>100,425,734</u>
	<u>\$ 21,219,871</u>	<u>\$ 186,287,029</u>	<u>\$ 207,506,900</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Garden to retain as a fund of perpetual duration. There were no such deficiencies as of September 30, 2025 and 2024.

Return Objectives and Risk Parameters

The Garden has investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Garden must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the applicable indices while assuming a moderate level of investment risk.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Garden relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Garden targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 5 — ENDOWMENT (Continued)

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Garden has a policy of appropriating for distribution each year a percent of its endowment fund's average fair value over the prior 12 quarters at six months preceding the fiscal year end in which the distribution is planned. In the years ended September 30, 2025 and 2024, the spend formula was based on 4.2% and 4.3% of the average fair value, respectively. In establishing this policy, the Garden considered the long-term expected return on its endowment.

Spending Policy and How the Investment Objectives Relate to Spending Policy (Continued)

The changes in endowment net assets for the years ended September 30, 2025 and 2024 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets, October 01, 2024	\$ 21,219,871	\$ 186,287,029	\$ 207,506,900
Contributions	1,660,697	196,761	1,857,458
Investment Return			
Investment income, including realized gains	-	3,500,422	3,500,422
Net appreciation	-	17,562,328	17,562,328
Amounts Transferred from Endowment	(18,760)	-	(18,760)
Amounts Appropriated	<u>-</u>	<u>(7,523,967)</u>	<u>(7,523,967)</u>
Endowment Net Assets, September 30, 2025	<u>\$ 22,861,808</u>	<u>\$ 200,022,573</u>	<u>\$ 222,884,381</u>

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets, October 1, 2023	\$ 18,443,724	\$ 158,455,605	\$ 176,899,329
Contributions	2,776,147	236,801	3,012,948
Investment Return			
Investment income, including realized gains	-	3,821,923	3,821,923
Net depreciation	-	31,619,877	31,619,877
Amounts Transferred from Endowment	-	(30,917)	(30,917)
Amounts Appropriated	<u>-</u>	<u>(7,816,260)</u>	<u>(7,816,260)</u>
Endowment Net Assets, September 30, 2024	<u>\$ 21,219,871</u>	<u>\$ 186,287,029</u>	<u>\$ 207,506,900</u>

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 6 — FAIR VALUE MEASUREMENTS

The following is a description of the valuation methodologies used for assets measured at fair value:

Equities, Mutual Funds, and Commercial Paper

Domestic and foreign securities, mutual funds, and commercial paper instruments traded on a national securities exchange (or reported on the NASDAQ national market) are stated at the last reported sales price on the day of valuation. To the extent these securities are actively traded and valuation adjustments are not applied, they are categorized in Level 1 of the fair value hierarchy. Investments in mutual funds represent open ended funds which transact at a net asset value on a daily basis. Since the market for these securities is active and observable, such investments are reported at the unadjusted net asset value at the end of each trading day.

Bonds

Corporate and foreign bonds are valued based on yields currently available on comparable securities of issuers of similar credit ratings. When quoted prices are not available for identical or similar bonds, the bond is valued under a discounted cash flows approach that maximizes observable inputs, such as current yields of similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks. Government bonds include both U.S. treasury bonds and agency bonds. U.S. treasury bonds are valued using proprietary valuation models incorporating live data from active market makers and brokers as reported on electronic communication networks. The valuation models incorporate benchmark yields, reported trades, broker/dealer quotes, bids, offers and other data. Evaluated pricing models that vary by type of security and incorporate available market data are utilized to determine fair market value of agency bonds. Standard inputs include issuer and type of security, benchmark yields, reported trades, broker/dealer quotes and issuer spreads.

Real Estate Funds

The Garden holds real estate funds that invest primarily in U.S. commercial real estate. The fair values of the investments have been estimated using the net asset value per share of the investments (NAV), which represents the amounts at which the Garden may acquire or redeem its fund interests. However, the funds have certain redemption and restriction provisions which may prevent the Garden from redeeming its interest within 90 days. Redemption of the funds requires a notice period of at least 45 days, and redemptions will generally occur the fiscal quarter following the redemption notice. Additionally, the funds may be subject to certain gate restrictions; however, the Garden does not feel such restrictions are likely to prevent redemption within the next 90 days. There are no unfunded commitments with respect to these funds.

Private Equity Funds

The value of private equity funds, which are not readily marketable, is based on the value determined in the audited financial statements. The NAV is used as a practical expedient to estimate fair value. The NAV is based on the fair value of the underlying investments held by the fund less its liabilities. Private equity funds have no ability to be redeemed. At September 30, 2025, the Garden's unfunded commitments with respect to these funds are \$12,759,183.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 6 — FAIR VALUE MEASUREMENTS (Continued)

Fair values of assets measured on a recurring basis at September 30, 2025 and 2024 are as follows:

	Total Fair Value	Level 1: Quoted Prices in Active Markets for Identical Assets	Level 2: Significant Other Observable Inputs	Level 3: Significant Unobservable Inputs
<u>September 30, 2025</u>				
Investments				
Equities	\$ 33,970,382	\$ 33,970,382	\$ -	\$ -
Bonds				
Government	8,437,633	-	8,437,633	-
Corporate	10,969,809	-	10,969,809	-
Foreign	904,807	-	904,807	-
Fixed mutual funds	10,500,728	10,500,728	-	-
Equity mutual funds	61,501,943	61,501,943	-	-
Commercial paper	<u>10,693,334</u>	<u>10,693,334</u>	<u>-</u>	<u>-</u>
Total investments at fair value	136,978,636	<u>\$ 116,666,387</u>	<u>\$ 20,312,249</u>	<u>\$ -</u>
Investments Reported at NAV	<u>98,679,397</u>			
Total investments	<u>\$ 235,658,033</u>			
	Total Fair Value	Level 1: Quoted Prices in Active Markets for Identical Assets	Level 2: Significant Other Observable Inputs	Level 3: Significant Unobservable Inputs
<u>September 30, 2024</u>				
Investments				
Equities	\$ 26,545,066	\$ 26,545,066	\$ -	\$ -
Bonds				
Government	7,853,469	-	7,853,469	-
Corporate	11,537,830	-	11,537,830	-
Foreign	1,057,944	-	1,057,944	-
Fixed mutual funds	10,536,485	10,536,485	-	-
Equity mutual funds	56,313,037	56,313,037	-	-
Commercial paper	<u>8,663,859</u>	<u>8,663,859</u>	<u>-</u>	<u>-</u>
Total investments at fair value	122,507,690	<u>\$ 102,058,447</u>	<u>\$ 20,449,243</u>	<u>\$ -</u>
Investments Reported at NAV	<u>94,335,377</u>			
Total investments	<u>\$ 216,843,067</u>			

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 7 — PROPERTY AND EQUIPMENT

Property and equipment, consists of the following:

	September 30,	
	<u>2025</u>	<u>2024</u>
<u>Nondepreciable</u>		
Land	\$ 7,213,463	\$ 7,213,463
Construction in progress	4,692,442	2,829,540
Fountains, sculptures, gardens and other	2,941,230	2,941,230
 <u>Depreciable</u>		
Buildings, gardens and other structures	233,007,646	229,585,478
Furniture, office and data processing equipment	12,284,839	12,113,138
Other	<u>8,287,855</u>	<u>7,825,848</u>
	268,427,475	262,508,697
Accumulated depreciation	<u>(116,868,586)</u>	<u>(110,388,400)</u>
	<u>\$ 151,558,889</u>	<u>\$ 152,120,297</u>

Depreciation expense for the years ended September 30, 2025 and 2024 was \$6,480,186 and \$6,360,003, respectively.

NOTE 8 — LINES OF CREDIT

The Garden maintains unsecured lines of credit of \$7,000,000 for capital projects and \$5,000,000 for operating purposes, respectively, at September 30, 2025. The lines of credit are set to expire in June 2026 and bear variable interest rates based on an index which is the CME Term SOFR Reference Rate, a forward looking one-month rate administered by CME Group Benchmark Administration Limited. There was no balance outstanding at September 30, 2025 and 2024.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 9 — NET ASSETS WITH DONOR RESTRICTIONS

Net Assets with donor restrictions are restricted for the following purposes:

	September 30,	
	2025	2024
Subject to the Garden Spending Policy and Appropriation		
Science	\$ 62,350,013	\$ 58,075,375
Horticulture	14,485,417	13,220,866
Education and sustainability	5,118,981	4,826,979
General use/other	<u>118,119,169</u>	<u>110,227,292</u>
	<u>200,073,580</u>	<u>186,350,512</u>
Subject to Expenditure for Specific Purpose		
Capital projects	550,748	3,363,689
Science	16,011,220	12,928,542
Horticulture	3,896,714	2,494,053
Education and sustainability	2,253,277	1,920,983
Other	<u>2,984,005</u>	<u>4,842,620</u>
	<u>25,695,964</u>	<u>25,549,887</u>
	<u>\$ 225,769,544</u>	<u>\$ 211,900,399</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors. Net assets were released for the following purposes:

	Years Ended September 30,	
	2025	2024
Science, Horticulture, and Education	\$ 7,523,967	\$ 7,847,180
Property and Equipment	3,059,406	4,136,570
General Operating	<u>12,874,617</u>	<u>10,115,980</u>
	<u>\$ 23,457,990</u>	<u>\$ 22,099,730</u>

Net assets with donor restrictions where the amounts are required to be maintained in perpetuity by the donor are primarily to provide investment income that is available for the operating expenses of the Garden.

NOTE 10 — RETIREMENT PLANS

The Garden sponsors a defined contribution 403(b) plan covering substantially all eligible employees who choose to participate. The Garden provides a discretionary match to employee contributions. For the years ended September 30, 2025 and 2024, the match was a maximum of 6% of employee salary. The Garden's contributions for the years ended September 30, 2025 and 2024 were \$1,353,456 and \$1,226,416, respectively.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 11 — CONCENTRATIONS OF CREDIT RISK

Financial instruments which potentially subject the Garden to concentrations of credit risk consist principally of cash deposits in banks and other financial institutions, investment securities, and contribution receivables. The Garden maintains cash and cash equivalents and short and long-term investments with major banks and financial institutions. Accounts at banks are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 and accounts at brokerage firms are insured by the Securities Investor Protection Corporation (SIPC) up to \$500,000 at each institution, as applicable. At times, the Garden may have balances with banks in excess of the FDIC coverage.

The Garden received 13% of its total revenue from one donor during the year ended September 30, 2024. At September 30, 2025 and 2024, two and three donors, comprise approximately 85% and 87% of the contributions receivable balance, respectively. All of these donors have a strong history with the Garden and no issues with collectability are anticipated.

NOTE 12 — RELATED PARTY TRANSACTIONS

During the years ended September 30, 2025 and 2024, the Garden received \$1,310,821 and \$2,895,305, respectively, in contributions and pledge payments for operating, program, and capital purposes from various members of the Board. In addition, during the years ended September 30, 2025 and 2024, \$2,657,193 and \$3,367,115, respectively, were received from immediate family members of the Trustees, or from companies in which Trustees serve as a director or officer. At September 30, 2025 and 2024, contributions receivable, gross, of \$2,859,415 and \$4,631,916 respectively, were due from Trustees, immediate family members of the Trustees and companies in which Trustees serve as a director or officer, and consisted of multiple year pledges to the Garden for operating, research, and capital funds. Note 4 includes amounts paid for investment, custodian, advisory and management fees to a related party.

NOTE 13 — BOTANICAL GARDEN SUBDISTRICT

The Botanical Garden Subdistrict (the Subdistrict) is a part of the Metropolitan Zoological Park and Museum District of the City of St. Louis and St. Louis County. The Subdistrict was established to receive tax revenues from the tax collectors' offices and to pay for botanical services provided to benefit the public. Pursuant to legal requirements, the Subdistrict and the Garden enter into an annually renewable contract for botanical services. The contract provides for botanical facilities and services to be provided to the public by the Garden in exchange for compensation from the Subdistrict. In accordance with the contract, the Garden records revenue based on a rate of 3.35¢ and 3.62¢ on each \$100 of assessed valuation at December 31, 2025 and 2024, respectively. At September 30, 2025 and 2024, the Garden's other receivables included \$3,585,450 and \$4,979,795, respectively, from the Subdistrict. At October 1, 2023, the Garden's other receivables included \$6,573,987 from the Subdistrict.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 14 — RELATED ENTITIES

The Garden leases employees to and/or provides accounting services pursuant to written contracts for four other entities. The accounts of the St. Louis-Jefferson Solid Waste Management District (Solid Waste Management), the Botanical Society of America (BSA), the American Society of Plant Taxonomists (ASPT) and the U.S. Green Building Council-Missouri Gateway Chapter (GBC) have not been included in the accompanying consolidated financial statements as the criteria of control does not exist. As required, the following information regarding transactions between the Garden and these entities is provided:

The St. Louis-Jefferson Solid Waste Management District

Solid Waste Management is a local government agency which serves as a resource to assist the public, private and not-for-profit sectors in establishing and expanding waste reduction, recycling and composting efforts in the St. Louis area. At September 30, 2025 and 2024, and October 1, 2023, the Garden has For the years ended September 30, 2025 and 2024, revenue from Solid Waste Management was \$287,615 and \$296,042, respectively.

Botanical Society of America (BSA)

BSA is a not-for-profit corporation established to promote botany, the field of basic science dealing with the study and inquiry into form, function, diversity, development, reproduction, evolution, and uses of plants and their interactions within the biosphere. In addition to leasing employees to BSA, the Garden also leases approximately 1,000 square feet of space for a nominal fee. At September 30, 2025 and 2024, the Garden had no contract receivable from BSA. There was no contract receivable as of October 1, 2023. For the years ended September 30, 2025 and 2024, revenue from BSA was \$831,160 and \$1,015,160, respectively.

American Society of Plant Taxonomists (ASPT)

ASPT is a not-for-profit corporation established to foster, encourage, and promote education and research in the field of plant taxonomy. In addition to leasing employees to ASPT, the Garden also leases approximately 135 square feet of space for a nominal fee. At September 30, 2025 and 2024, the Garden had no contract receivable from ASPT. At October 1, 2023, the Garden has a contract receivable from ASPT of \$3,863.

U.S. Green Building Council - Missouri Gateway Chapter (GBC)

GBC is a not-for-profit corporation established to initiate, develop and accelerate implementation of green building concepts, technologies and principles that promote environmentally responsible, profitable and healthy places to live and work. At September 30, 2025 and 2024, the Garden has a contract receivable from GBC of \$93,160 and \$87,295, respectively. At October 1, 2023, the Garden has a contract receivable from GBC of \$81,492. For the years ended September 30, 2025 and 2024, revenue from GBC was \$363,220 and \$341,401, respectively.

MISSOURI BOTANICAL GARDEN
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2025 and 2024

NOTE 15 — RISKS AND UNCERTAINTIES

The Garden's investments are exposed to various risks, such as interest rate, market, and credit risks. Due to current economic conditions, it is at least reasonably possible that changes in the value of the Garden's investments will occur in the near term and those changes could materially affect the amounts reported in the Garden's consolidated financial statements.

While there are no material legal proceedings to which the Garden is a party, the Garden may be involved in various claims, legal actions and regulatory proceedings arising in the ordinary course of business. In the opinion of the Garden's management, the resolution of these matters will not have a material adverse effect on the Garden's consolidated financial statements.

The Garden received Paycheck Protection Program loan forgiveness of \$4,547,400 for the year ended September 30, 2021. According to the rules of the SBA, the Garden is required to retain PPP loan documentation for six years and permit authorized representatives of the SBA to access such files upon request. Should the SBA conduct such a review and reject all or some of the Garden's judgments pertaining to satisfying PPP loan eligibility or forgiveness conditions, the Garden may be required to adjust previously reported amounts and disclosures in the financial statements.

Employee Retention Credit (ERC)

The ERC, a credit against certain payroll taxes allowed to an eligible employer for qualifying wages, was established by the Coronavirus Aid, Relief, and Economic Security (CARES) Act and further amended by the Consolidated Appropriations Act (CAA) and the American Rescue Plan (ARP). The Garden elected to account for the ERC. The ERC is considered a conditional grant, as the Garden only qualifies for the transfer of assets if it has overcome the barrier of eligibility. The Garden recorded grant revenue totaling \$7,690,659 for the year ended September 30, 2021 through September 30, 2023. No ERC grant revenue for the year ended September 30, 2025 and 2024 was received.

Laws and regulations concerning government programs, including the ERC established by the CARES Act, are complex and subject to varying interpretations. Claims made under the CARES Act may also be subject to retroactive audit and review. There can be no assurance that regulatory authorities will not challenge the Garden's claim to the ERC, and it is not possible to determine the impact, if any, this would have upon the Garden.

SUPPLEMENTARY INFORMATION

MISSOURI BOTANICAL GARDEN
CONSOLIDATING STATEMENT OF FINANCIAL POSITION BY FUND
September 30, 2025

	Operating	Restricted Operating	Endowment	Property and Equipment	Gift Annuities	Capital Campaign	Total
ASSETS							
Cash and cash equivalents	\$ 4,319,282	\$ 2,390	\$ (61,438)	\$ 210,644	\$ -	\$ (150,686)	\$ 4,320,192
Restricted cash	11,191,044	-	-	-	-	-	11,191,044
Grants receivable	-	760,391	-	-	-	-	760,391
Contributions receivable, net	373,783	8,996,303	10,000	50	-	2,435,701	11,815,837
Other receivables	3,811,769	2,842	432	24,561	4,639	144	3,844,387
Inventories, prepayments and other assets	2,869,926	313,570	-	215,161	-	5,438	3,404,095
Investments	18	54,979	226,582,028	8,327,363	555,843	137,802	235,658,033
Property and equipment, net of accumulated depreciation	17,000	74,445	-	151,467,444	-	-	151,558,889
Interfund receivables (payables)	(13,878,879)	25,215,859	(3,646,621)	1,867,233	201,566	(9,759,158)	-
Total assets	<u>\$ 8,703,943</u>	<u>\$ 35,420,779</u>	<u>\$ 222,884,401</u>	<u>\$ 162,112,456</u>	<u>\$ 762,048</u>	<u>\$ (7,330,759)</u>	<u>\$ 422,552,868</u>
LIABILITIES							
Accounts payable and accrued liabilities	\$ 5,643,259	\$ 1,949,237	\$ 20	\$ 172,348	\$ 11,533	\$ (2,038,264)	\$ 5,738,133
Contract liabilities	640,747	17,960	-	-	-	-	658,707
Liability for gift annuity payments	-	-	-	-	738,050	-	738,050
Total liabilities	<u>6,284,006</u>	<u>1,967,197</u>	<u>20</u>	<u>172,348</u>	<u>749,583</u>	<u>(2,038,264)</u>	<u>7,134,890</u>
NET ASSETS							
Without donor restrictions							
General operating - undesignated	2,419,937	-	-	(60,680)	-	-	2,359,257
Board-designated -							
Operating	-	8,269,826	-	-	-	-	8,269,826
Capital Projects	-	-	-	161,450,038	-	(5,292,495)	156,157,543
Endowment Funds	-	-	22,861,808	-	-	-	22,861,808
Total board-designated	-	8,269,826	22,861,808	161,450,038	-	(5,292,495)	187,289,177
Total without donor restrictions	2,419,937	8,269,826	22,861,808	161,389,358	-	(5,292,495)	189,648,434
With donor restrictions	-	25,183,756	200,022,573	550,750	12,465	-	225,769,544
Total net assets	2,419,937	33,453,582	222,884,381	161,940,108	12,465	(5,292,495)	415,417,978
Total liabilities and net assets	<u>\$ 8,703,943</u>	<u>\$ 35,420,779</u>	<u>\$ 222,884,401</u>	<u>\$ 162,112,456</u>	<u>\$ 762,048</u>	<u>\$ (7,330,759)</u>	<u>\$ 422,552,868</u>

MISSOURI BOTANICAL GARDEN
CONSOLIDATING STATEMENT OF ACTIVITIES BY FUND
Year Ended September 30, 2025

	<u>Operating</u>	<u>Restricted Operating</u>	<u>Endowment</u>	<u>Property and Equipment</u>	<u>Gift Annuities</u>	<u>Capital Campaign</u>	<u>Elimination</u>	<u>Total</u>
PUBLIC SUPPORT AND REVENUES								
Botanical Garden Subdistrict	\$ 14,054,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,054,926
Contributions	6,729,008	8,180,050	289,811	49,210	-	197,254	-	15,445,333
Memberships	5,694,027	-	-	-	-	-	-	5,694,027
Bequests	-	-	1,567,647	-	-	-	-	1,567,647
Contributions of nonfinancial assets	206,114	-	-	-	-	-	-	206,114
Admissions	6,851,334	-	-	-	-	-	-	6,851,334
Grants and contracts	554,292	7,085,824	-	-	-	-	-	7,640,116
Education	440,529	256	-	-	-	-	-	440,785
Retail shops	2,514,552	-	-	-	-	-	-	2,514,552
Property rentals	469,097	-	-	-	-	-	-	469,097
Net investment return	5,890,319	2,255,091	13,109,078	290,605	31,903	-	-	21,576,996
Other	1,701,768	14,026	-	70,725	622,852	-	-	2,409,371
Total public support and revenues	<u>\$ 45,105,966</u>	<u>\$ 17,535,247</u>	<u>\$ 14,966,536</u>	<u>\$ 410,540</u>	<u>\$ 654,755</u>	<u>\$ 197,254</u>	<u>\$ -</u>	<u>\$ 78,870,298</u>

MISSOURI BOTANICAL GARDEN
CONSOLIDATING STATEMENT OF ACTIVITIES BY FUND (Continued)
Year Ended September 30, 2025

	<u>Operating</u>	<u>Restricted Operating</u>	<u>Endowment</u>	<u>Property and Equipment</u>	<u>Gift Annuities</u>	<u>Capital Campaign</u>	<u>Eliminations</u>	<u>Total</u>
EXPENSES								
Program Services								
Science and conservation	\$ 9,833,925	\$ 6,091,390	\$ -	\$ 1,305,273	\$ -	\$ 1,543	\$ -	\$ 17,232,131
Horticulture	11,777,641	872,879	-	2,962,811	-	7,372	-	15,620,703
Education and sustainability	3,083,631	2,983,333	-	308,495	-	235	-	6,375,694
Other	7,839,401	1,425,412	-	1,502,965	-	1,662	-	10,769,440
Total Program Services	<u>32,534,598</u>	<u>11,373,014</u>	<u>-</u>	<u>6,079,544</u>	<u>-</u>	<u>10,812</u>	<u>-</u>	<u>49,997,968</u>
Supporting services								
Management and general	10,375,246	290,236	-	458,157	-	392	-	11,124,031
Fundraising	2,255,178	23,672	-	64,197	-	4,147	-	2,347,194
Total supporting services	<u>12,630,424</u>	<u>313,908</u>	<u>-</u>	<u>522,354</u>	<u>-</u>	<u>4,539</u>	<u>-</u>	<u>13,471,225</u>
TOTAL EXPENSES	<u>45,165,022</u>	<u>11,686,922</u>	<u>-</u>	<u>6,601,898</u>	<u>-</u>	<u>15,351</u>	<u>-</u>	<u>63,469,193</u>
CHANGES IN NET ASSETS FROM OPERATIONS	<u>(59,056)</u>	<u>5,848,325</u>	<u>14,966,536</u>	<u>(6,191,358)</u>	<u>654,755</u>	<u>181,903</u>	<u>-</u>	<u>15,401,105</u>
NON OPERATING ACTIVITIES								
Transfer of funds	(85,148)	85,148	410,945	-	(410,945)	-	-	-
Capital purchase transfers	(680,052)	(1,570,629)	-	5,905,879	-	(3,655,198)	-	-
Change in value of annuity agreements	-	-	-	-	(243,810)	-	-	(243,810)
Changes in net assets from non operating activities	<u>(765,200)</u>	<u>(1,485,481)</u>	<u>410,945</u>	<u>5,905,879</u>	<u>(654,755)</u>	<u>(3,655,198)</u>	<u>-</u>	<u>(243,810)</u>
CHANGES IN NET ASSETS	<u>(824,256)</u>	<u>4,362,844</u>	<u>15,377,481</u>	<u>(285,479)</u>	<u>-</u>	<u>(3,473,295)</u>	<u>-</u>	<u>15,157,295</u>
NET ASSETS - BEGINNING OF YEAR	<u>3,244,193</u>	<u>29,090,738</u>	<u>207,506,900</u>	<u>162,225,587</u>	<u>12,465</u>	<u>(1,819,200)</u>	<u>-</u>	<u>400,260,683</u>
NET ASSETS - END OF YEAR	<u>\$ 2,419,937</u>	<u>\$ 33,453,582</u>	<u>\$ 222,884,381</u>	<u>\$ 161,940,108</u>	<u>\$ 12,465</u>	<u>\$ (5,292,495)</u>	<u>\$ -</u>	<u>\$ 415,417,978</u>