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Conserving, Preserving and Training the Next Generation of Botanic Garden Horticulturists

Botanic Garden Horticulturists-A threatened species

- Globally, fewer youth entering profession
- Shrinking university and college programs
- Consolidation of degrees
- Faculty retirement and realignment of responsibilities



Why is this happening?

- Lack of awareness and understanding of profession
- Less time spent outside, less immersion in nature
- Confusion with agriculture
- Disconnect with gardening family members



How are we confronting the issue...Opportunity!

- National initiatives
 - UK: Horticulture Matters
 - Young Hort
 - Grow Careers
 - USA: Seed Your Future, National Study of Horticulture





The Professional Gardener 'PG' Program

- Began in 1970
- 2-year program
- ~270 alumni
- Tuition free
- Free onsite housing
- Paid stipend







Curriculum

- Based on credit hours
- Terminal degreed instructors
- Approximately 30 courses

15 HORT

4 LAND

5 PLANT

5 Support

Hybrid learning

Course Examples

- Horticulture
 - Plant Propagation
 - Greenhouse Management
 - Fruit and Vegetable Culture
- Landscape Design
 - Introduction to Landscape Design
 - Introduction to Landscape Design and Construction
- Plant Science
 - Entomology
 - Weed Identification and Management
 - Plant Pathology





Articulation

- Temple University
- University of Delaware
- Rutgers University
- University of Maryland
- In discussion
 - Penn State
 - Cornell





Experiential Learning

- 12 Work Rotations
 - 8 mandatory (one month each)
 - Arboriculture
 - Conservatory Management
 - Greenhouse Production
 - Horticultural Research
 - Integrated Pest Management
 - Nursery Management
 - Outdoor Display
 - Turf Management

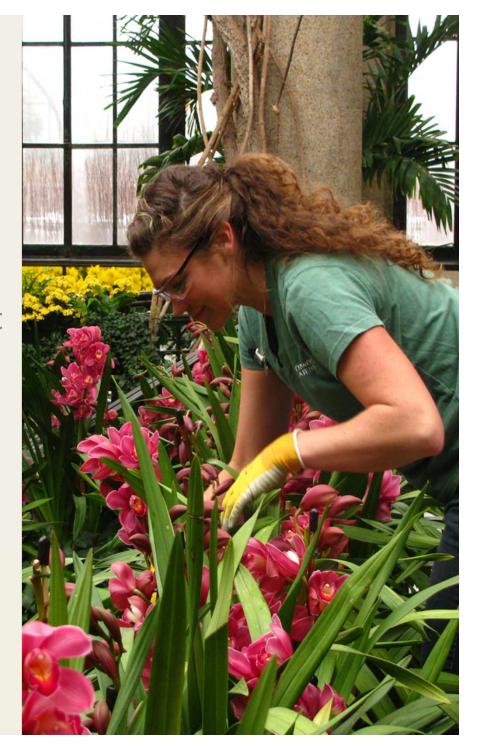


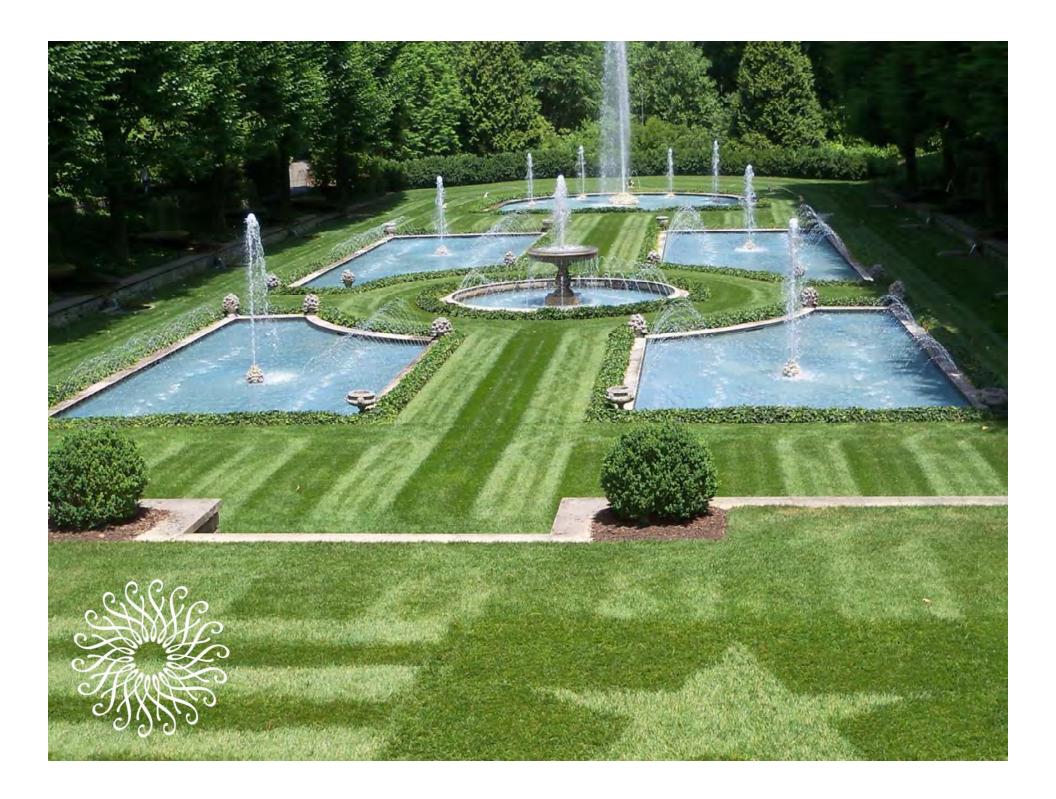


Experiential Learning

- 4 Optional rotations
 - Focus in an area already required
 - Natural Lands Management
 - Plant Records Management
 - Plumbing
 - Education
 - Etc.











Experiential Learning

- Project-based learning
 - Student Exhibition Garden
 - Garden Practicum
 - Vegetable Venture
 - Study Abroad Course
 - Outreach

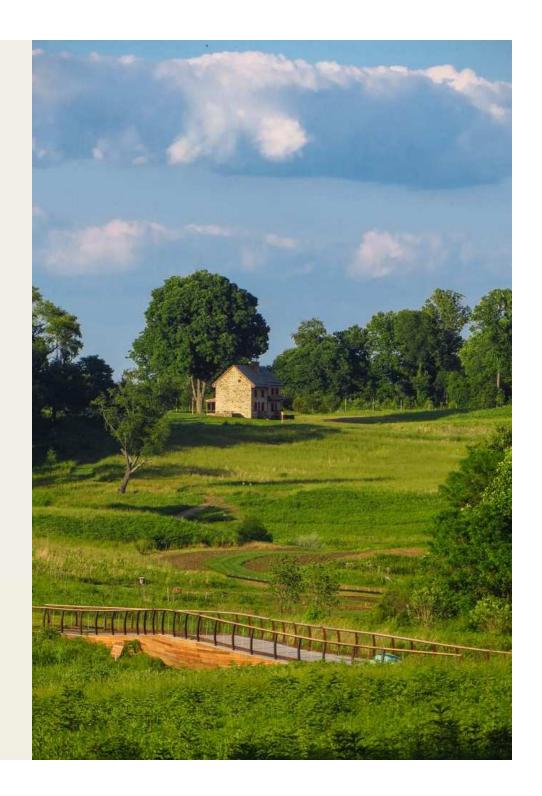




Native Lands Management

- Meadow Garden- 2014
- Natural Lands Stewardship
- Bivalve water purification
- Biological/Beneficial Pest management
- Chemical use reduction

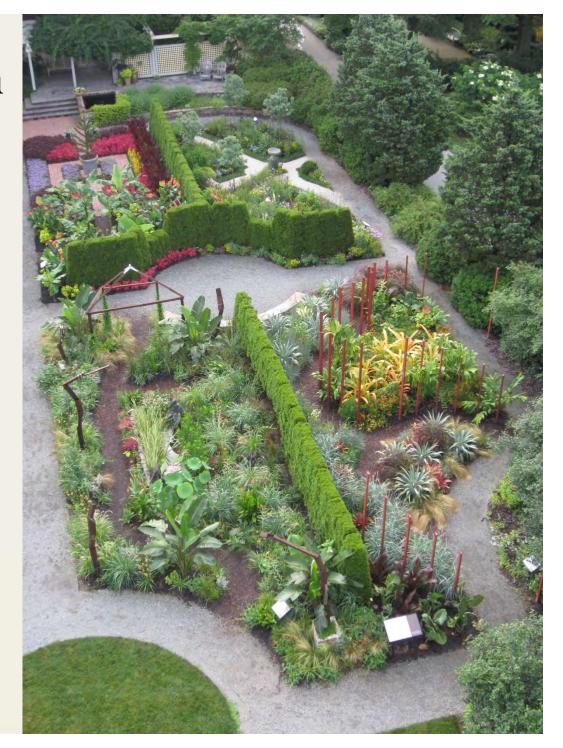




Student Exhibition Garden

- **Purpose:** Showcase student talent and offer real-world experience
- How does it work?
 - Three courses
 - 6 months
 - 4 installation days
 - 10 guided tours
 - Management to Longwood standards
 - Interpretation















Vegetable Venture

- Since 2010
- Partnership with Longwood's Certified Green Terrace Restaurant
- Student-managed
- Outcome-based







Study abroad

- Practical experience
- Student-driven
- Immersive experiences
- International horticultural exposure







Outreach

- Core value of Community engagement
 - Delaware Center for Horticulture
 - PennsylvaniaHorticultural Society
 - Local gardens
 - Local schools





Focus is the hands-on

- Field trips
- Laboratories
- Working alongside experienced staff



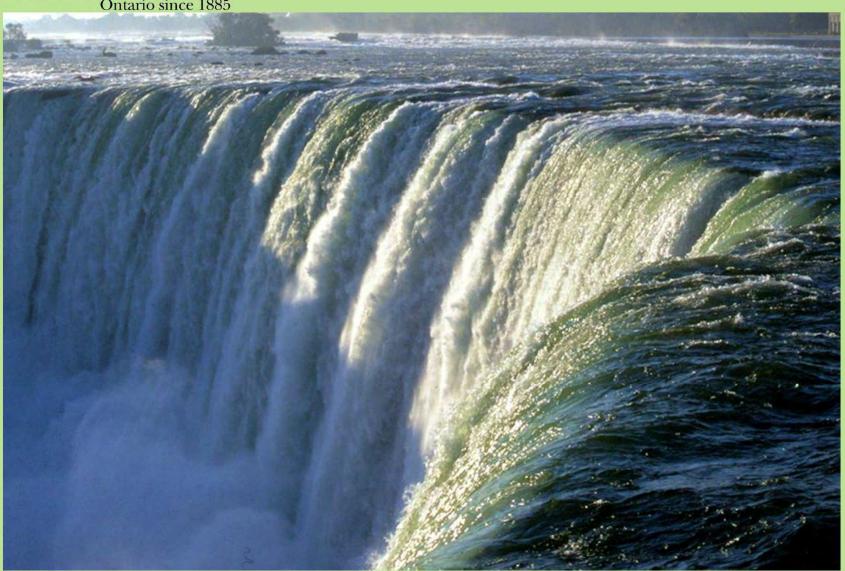


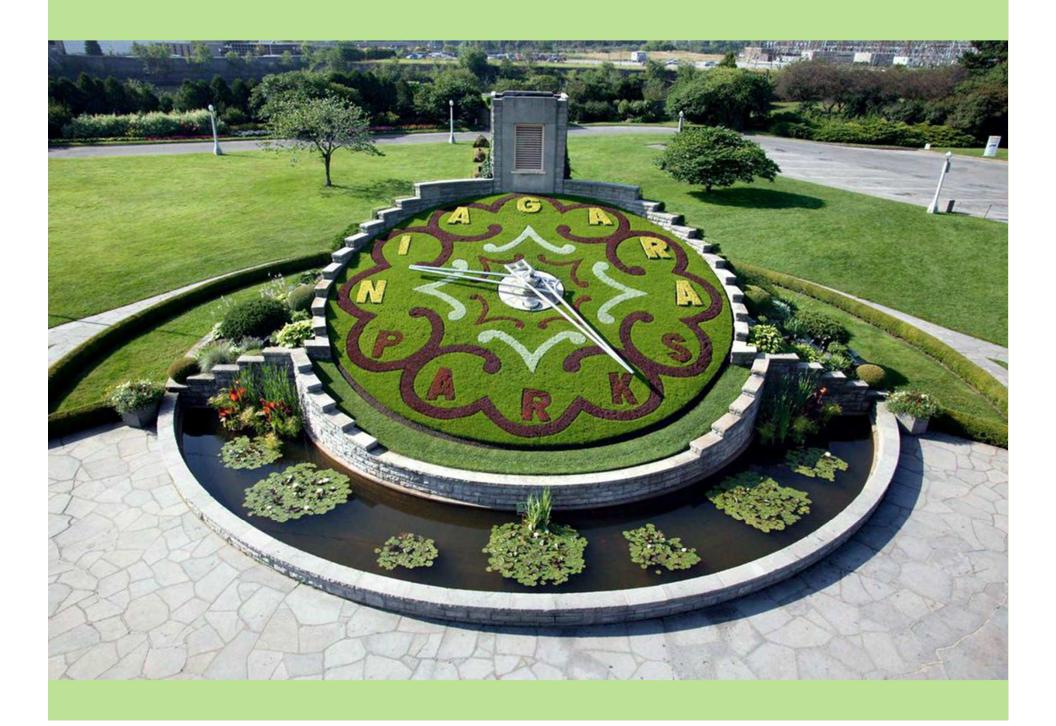




An agency of the Government of Ontario since 1885

Botanical Gardens & School of Horticulture



















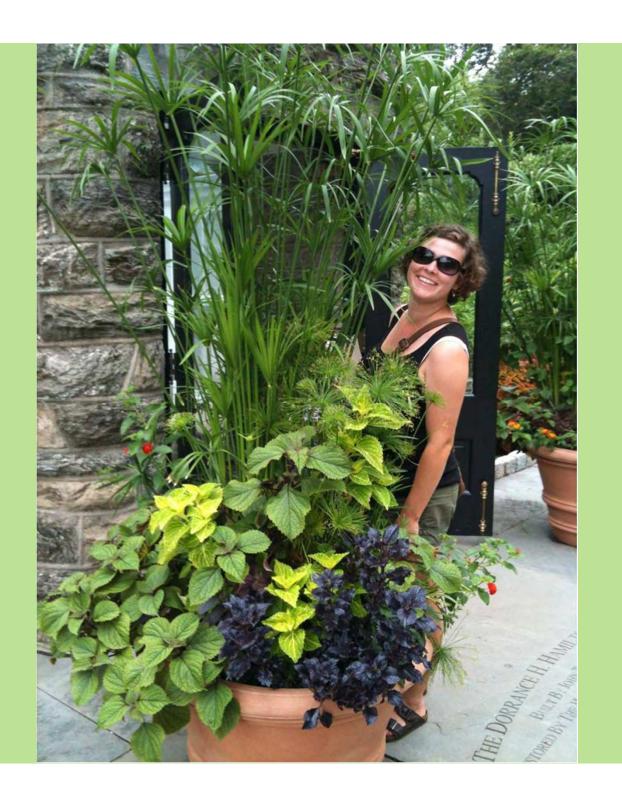








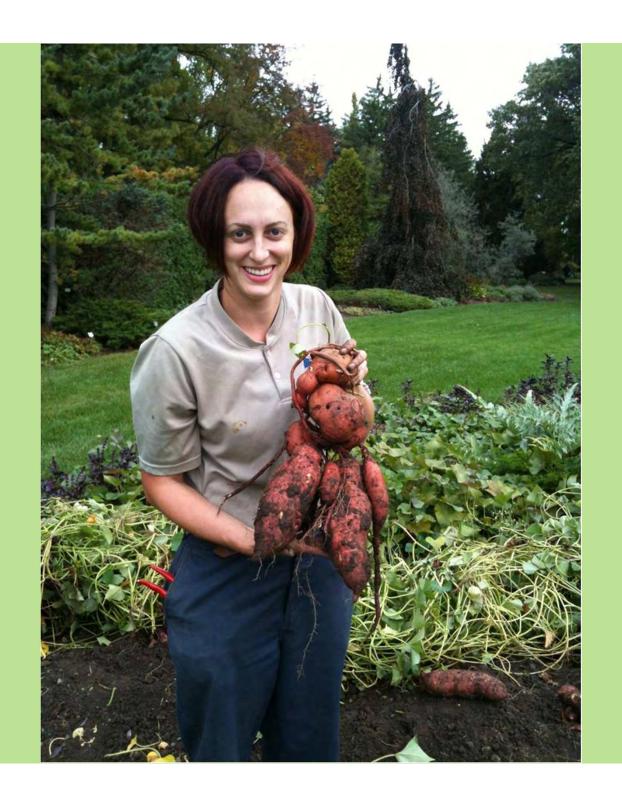


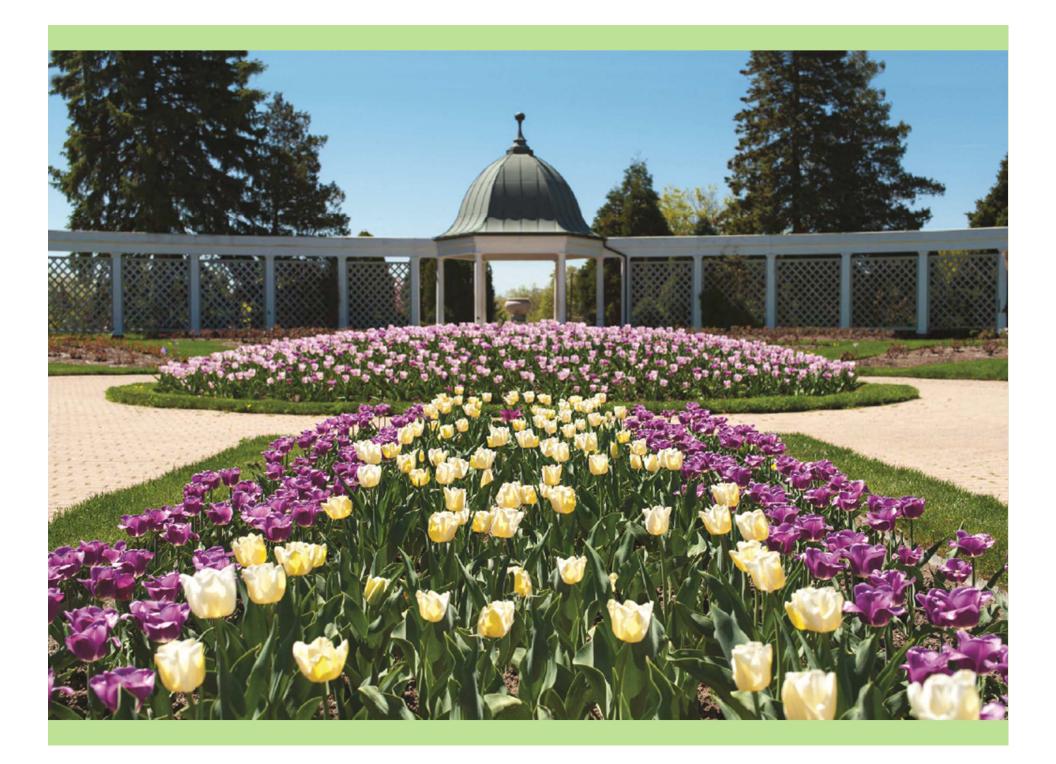








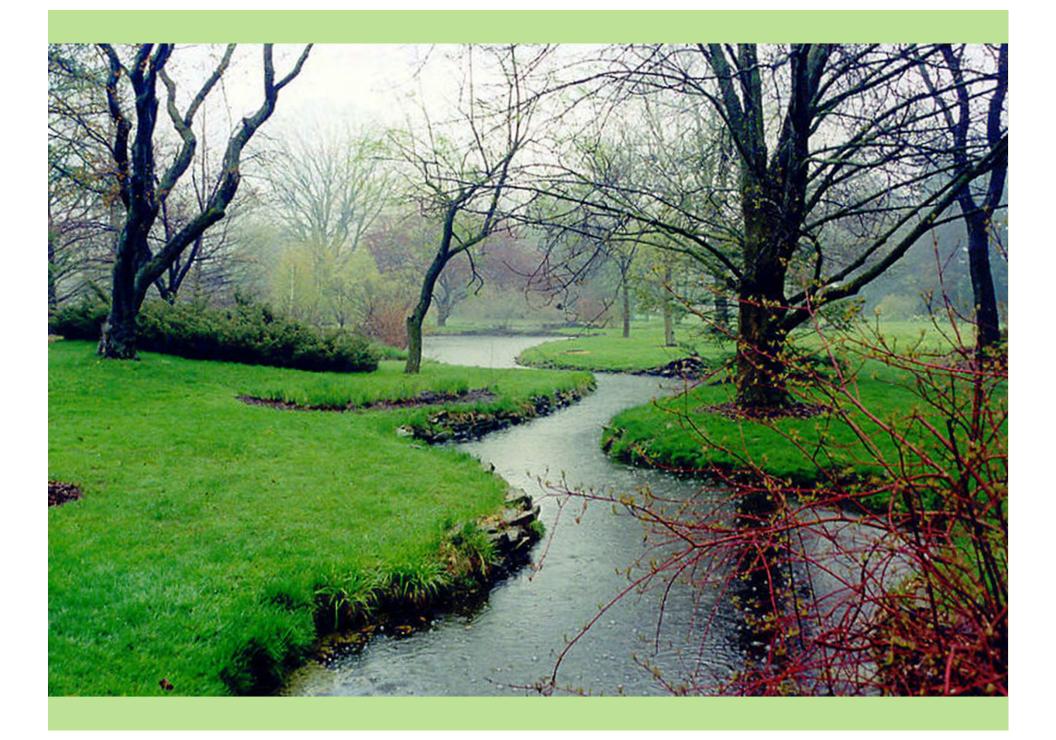






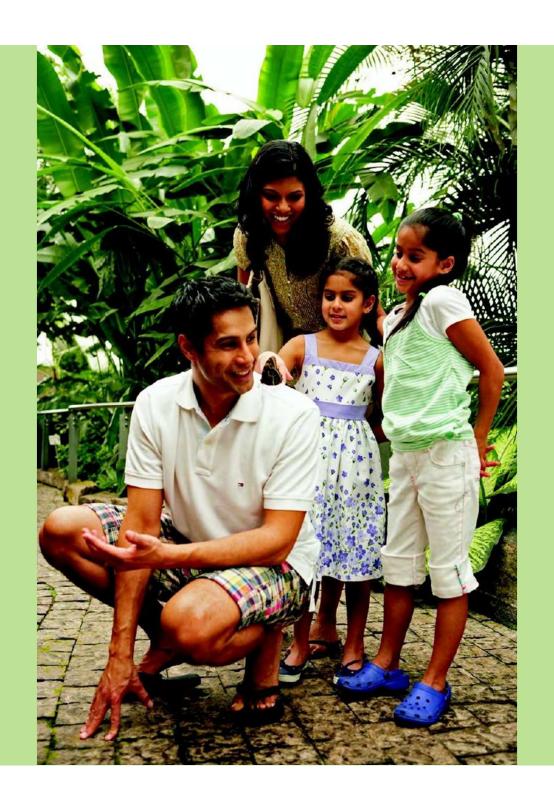














THE NEW YORK BOTANICAL GARDEN School of Professional Horticulture

- Established in 1932
- Modeled after practical training programs at RBG-Kew and RBG-Edinburgh

The School of Professional Horticulture seeks to educate and train motivated individuals to become horticulturists of the highest caliber equipped to take on leadership positions in either the public or private sectors.

LICENSES & CERTIFICATIONS

NYSED Bureau of Proprietary School Supervision (1977)

ACCET (2005) – held to the highest standards

U.S. Department of Education - Title IV (2005)

U.S. Department of Homeland Security - SEVIS (2004)

NY State Department of Veterans Affairs (2007)

17 CURRENT STUDENTS

- Career changers
- 14 bachelors; 1 masters; 1 associates; 1 HS
- Age range: 22 58
- Average age: 30
- 5 International: Argentina, Italy, Korea, Nigeria

ACADEMIC PROGRAM



640 clock hours (or ¼ of program) in botany,
horticulture, landscape
design, communications & business management.

1st-YEAR HORTICULTURE ROTATIONS 4 rotations, each 200-hours @ 4 locations

Skills learned:

- transplant, propagate & produce crops
- manage glasshouse plants, collections, & exhibitions
- plant & maintain outdoor displays,
- care for trees, turf & shrubs.

Plant Health Care & Plant Records are part of each.



PLANT ID WALKS

Plant walks are
designed to help
students learn to
identify the 1,000+
plants on their
Master Plant List.



Plant ID Final at Wave Hill, Bronx.



HERBARIUM WORKSHOP

Students learn the techniques and skills to collect, dry, press, mount and label museum-quality specimens over a 9-month period.



STUDENT GARDEN PLOTS



"This is exactly why I came to the School" C. Ruiz (Class 2016)

In their 1st year, students are assigned ~ 100 ft² plot and given instruction on how to design, install, maintain and dismantle a cool-season vegetable & flower garden.

SECOND-YEAR LEARNING

Internships provide for specialized training that further expands & deepens a student's horticultural & professional development skills.



LECTURES & SYMPOSIA

Special lectures with international experts allow students to further expand their knowledge.

Subjects range from native plants, ecological design & restoration, urban farming, etc. - topics that enrich the students' experience at NYBG.



Brian Huntley, Kirstenbosch Jan. 2014

OUTREACH

- Local NYC high schools:
 - Urban Assembly School for Green Careers
 - Stephen T. Mather High School
- Serve as secretary on Metro Hort Board of Directors
- Green Industry Intern Field Day (Hortie Hoopla)
- NYBG's Adult Ed program
- Veterans M.O.V.A.
- Increase diversity

GREEN INDUSTRY INTERN FIELD DAY Hortie Hoopla - 23 July 2014



To bring together interns in the green industries to discuss career opportunities, increase awareness of the need for educated and skilled horticulturists, and network with other interns.

Horticulture Matters!

GREEN INDUSTRY INTERN FIELD DAY

- Inspiring talks
- Career Info session
- Tours of NYBG gardens
- Plant ID contests
- BBQ food, prizes, etc.
- Sponsor-supported



Visit www.nybg.org/edu/soph @SoPH NYBG

CHALLENGES

- Tuition \$7,500/year (£5,000)
- Cost of Attendance \$31,000/year (£21,000)
- No stipend
- No health insurance
- No housing commutes range from ½ hr 2 hrs each way
- NYC tough and expensive place to live

BENEFITS

- Horticulture expert staff teach students in the classroom
 & on the beautifully maintained grounds
- Library largest in Western Hemisphere
- Herbarium largest in Western Hemisphere
- Science among top 3 in the world.
- Education largest program in world
- Networking opportunities
- •Title IV Pell grants & Direct loans if qualified
- NYC many want to study here.

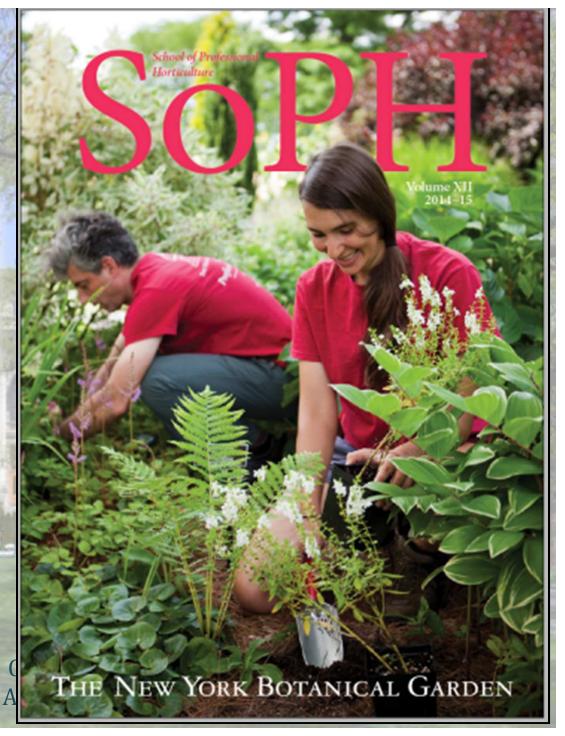
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SUCCESSES

- Career Opportunities:
 - Public gardens & parks Dumbarton Oaks, BBG,
 Chicago BG, High Line, City Field Stadium
 - Private estates Letterman's, Bass, Rockefeller's, Bruce Kovner, AZ Ice Tea, Martha's and more
 - Landscape Design/Build
 - Self-employed
- More opportunities in the private sector (higher salaries)
- 100% placement past 5 years
- Graduates are well-prepared professionally.

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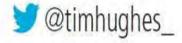
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Practical training programmes with an academic c

What are the outcomes we want to achieve?

To ensure our training meets the requirements of the horticultural sector....i.e. they are 'Industry Ready'.

To ensure our students graduate with 'professional standard' practical skills and are at least and on the way to being proficient.

To ensure our students graduate with an academic understanding around the practical skill undertake.





Practical training programmes with an academic c

What are the outcomes we want to achieve?

To give our students a good work ethic.

To provide a means for students to identify areas within the horticultural industry which the to develop further.





Practical training programmes with an academic cor

What are the challenges we face in the delivery and managent training programme?

Dealing with students who meet the entry requirements but come in with very different standards of horticultural knowledge/experience.

Making sure we keep up to date with the skills/knowledge that employers are looking for.

Ensuring an excellent standard, in delivery of horticultural training in both, practical and ac-

Achieving, as much as we can, some standardisation within the practical training elements





Practical training programmes with an academic cor

What are the challenges we face in the delivery and management training programme?

The vagaries of the weather and the seasonality of our industry.

Delivery of training programmes is a significant financial investment for all of us who provice

Promotion and marketing - "there's no point in applying"





On a positive note....what we do is important!

Richard Barley, Director of Horticulture, at Kew recently said, "The applie practice of horticulture has never been more important, not only in terms curation and development, but also for food security, environmental mar conservation of threatened species"









Training and Education is REALLY needed!!!







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Thank you

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Developing a School of Horticulture







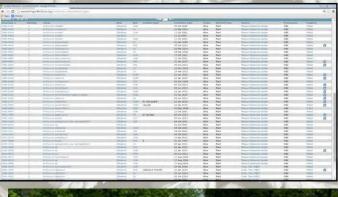






Value of Studying in a Botanic Garden

























Financial Analysis

Implementation



History

Internal needs

Capacity to host

Institutional commitment

Determine support

Cultivate support

Survey other gardens

Local need

Existing programs

Employment opportunities

Skills required by industry

SWOT analysis

Program design

Marketing strategy

Operating budget

Profit and loss

Depreciation

Start up costs

Decision to move ahead

Hiring Staff

Curriculum development

Lecturer lists

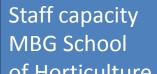
Accreditation







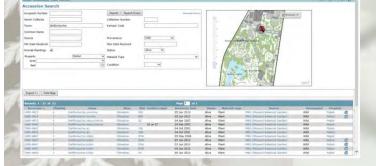
Quality of the Garden & Living Collections Development



of Horticulture







database

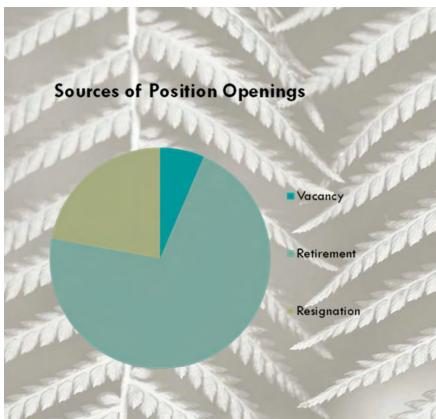
Propagation and production



Collections management

Results of our Market Research



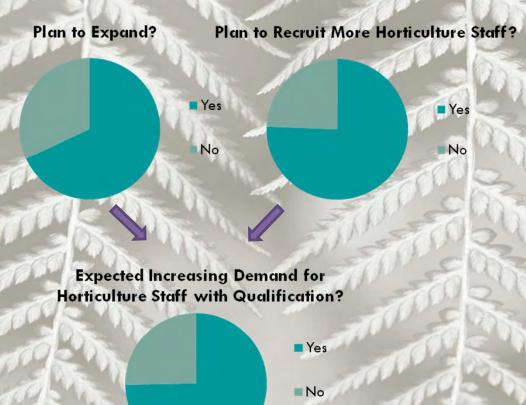


| | And in case of |
|---|----------------|
| Number of Gardens | 700 |
| Number of Botanical Gardens | 245 |
| -Number of Employees | 14,235 |
| -Percentage of Horticulturist | 45% |
| Number of Horticulturist | 6,406 |
| Number of Non-Botanical Gardens | 455 |
| -Number of Employees | 26,437 |
| -Percentage of Horticulturist | 6% |
| Number of Horticulturist | 1,586 |
| Total Number of Horticulturist | 7,992 |
| Vacancy Rate | 1% |
| Current Positions Opening / Year | 80 |
| Number of Retired Horticulturist / Year | 885 |
| Resignation Rate | 9% |
| Number of Annually Resigned Horticulturist | 685 |
| Percentage of Resigned Horticulturists out of horticulture industry | 5% |
| Number of Resigned Horticulturist out of Industry / Year | 34 |
| Horticulture-Related Positions Needed / Year | 999 |

| Horticulture-Related Positions Available / Year | 999 |
|--|---------|
| Horticulture Programs in US | 200 |
| Number of Students / Program / Year | 50 |
| Total Number of Students Majored in Horticulture | 10,000 |
| Number of Students in Gardening Related Concentration | 4,000 |
| Current Horticulture Graduates Work for Botanical Gardens after Graduation / Y | ear 600 |

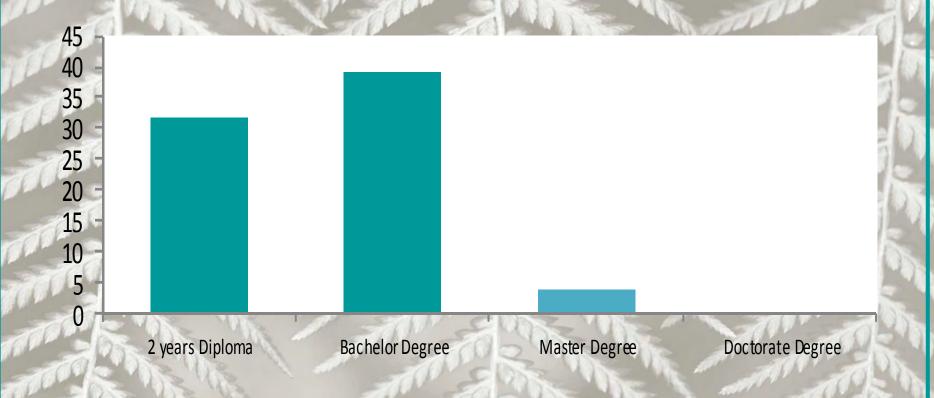


The Job Market for Horticulturalists

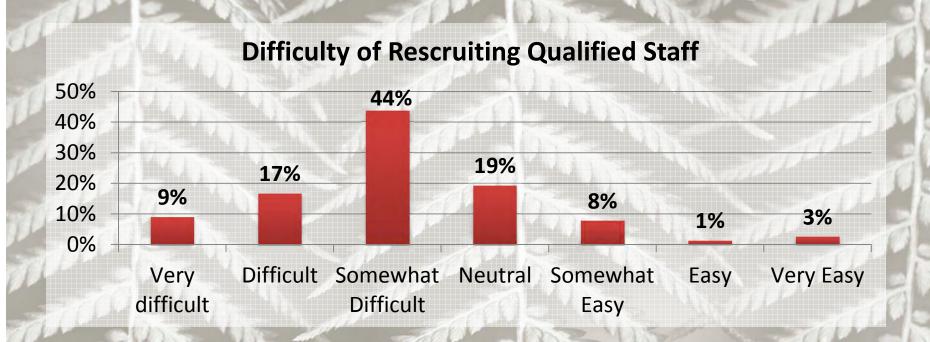


- 68% Botanical Gardens plan to expand
- 76% Botanical Gardens plan to recruit more horticulture staff
- 75% Botanical Gardens expect an increasing demand for horticulture staff with qualifications

Degrees Preferred by Employers



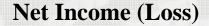


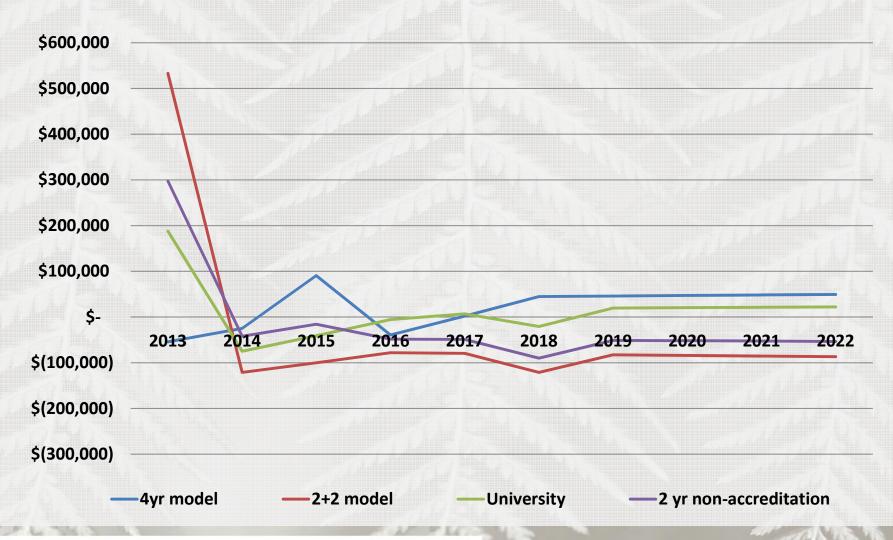


- 70% of respondents found it difficult to recruit qualified staff
- 92% welcomed an accredited MOBOT program
 - Combination of practical experience and academic knowledge of public horticulture
 - Larger pool of potential employees (Midwest)
 - Improvement of industry standards
 - MBG Reputation
 - Accredited program



Results of Our Program Startup Accounting







Implementation Phase (where we are today)

Institutional decision to move ahead



- Hiring a Principal for the School
- Finalizing Development of Curriculum
- In-house and external lecturers lists
- Negotiations with University Partner
- Predicted First enrolment of students 2017







